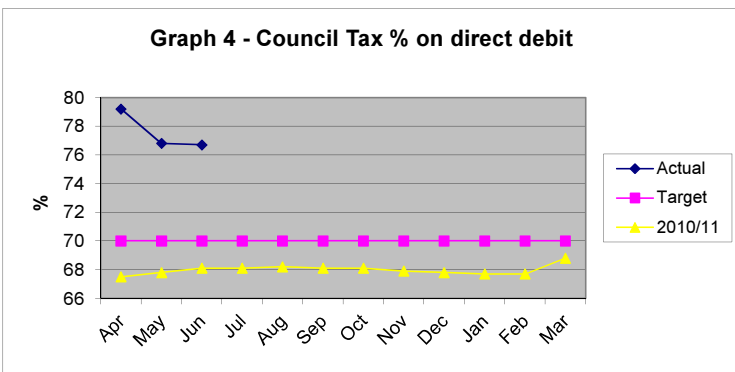
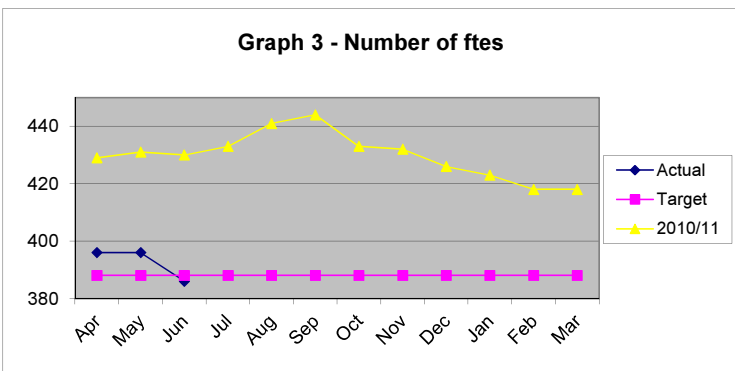
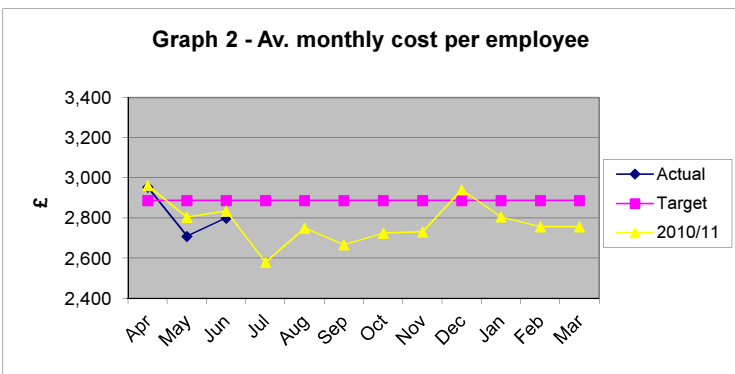
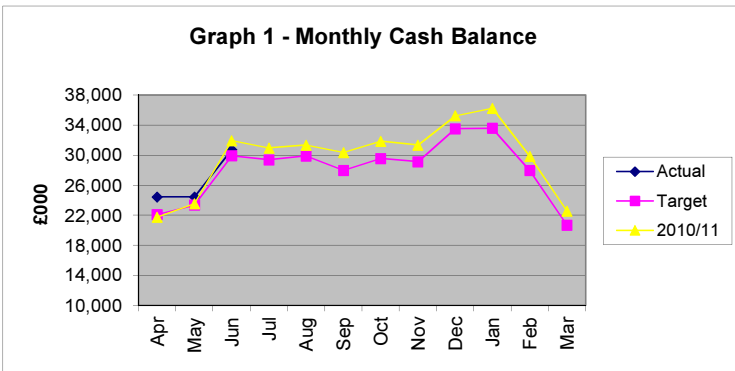


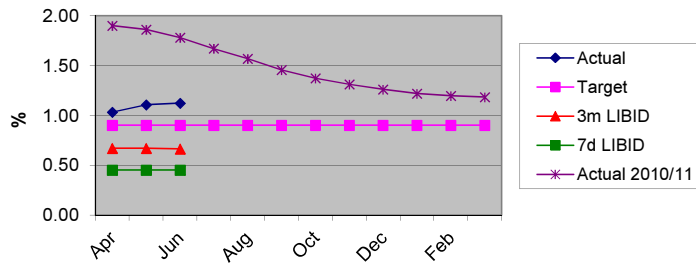
**Finance Advisory Group Finance Indicators 2011/12
as at end June 2011**

Description	target	actual	Variance		notes	graph
				%		
Monthly cash balance £000	29,914	30,750	836	2.8%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. The target figures have been updated to reflect the Balance Sheet as at 31/03/11.	1
Average monthly cost per employee (non cumulative) £	2,887	2,801	-86	-3.0%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	386	-2	-0.5%	Target is budgeted ftes.	3
Council Tax % collected for 2010/11	30.4	30.7	0.3	1.0%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2010/11	31.4	32.2	0.8	2.5%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	76.7	6.7	9.6%	LPIFS8 - % on direct debit	4
Investment return %	0.90	1.12	0.22	24.7%	Cumulative return on investments. Target is budget assumption	5
3 month LIBID	0.66					
7 day LIBID	0.45					
Sundry debtors: debts over 21 days £000	35	38	3	8.6%	21 days is taken as the base as the first reminder is issued after 3 wks. Actual figure has reduced to £25,000 at 08/07/11.	6
Sundry debtors: debts over 61 days £000	20	28	8	40.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinite hold', e.g. debtors in administration)	7

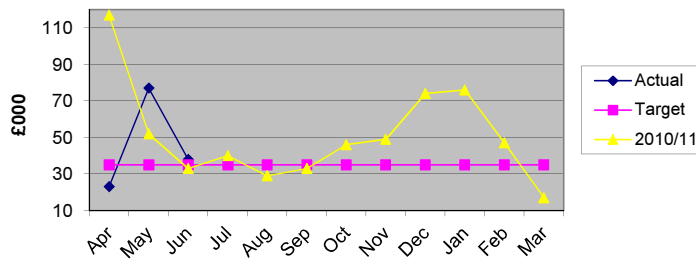
**Finance Advisory Group Finance Indicators 2011/12
 as at end June 2011**



Graph 5 - Investment Return %



Graph 6 - Sundry debts over 21 days



Graph 7 - Sundry debts over 61 days

